



mounting them in celebration.

Strutting about like great generals, the Taira dominated court politics. They used their might to cement his dynasty by marrying off his daughter to the emperor in 1173. He installed Minamoto, twelve-year-old grandson of emperor in 1180 instead of the incumbent emperor's brother, Prince Morihito.

Spurred from the throne before he got to sit on it, Prince Morihito was not impressed. He issued a call to arms and summoned the Minamoto to help him rid the world of the troublesome Taira clan once and for all. This was just what Yoritomo was waiting for: he wanted to avenge his murdered father and led a Minamoto uprising that came to a head with the bloody Genpei War (1180–85).

The Kamakura Period (1185–1333): Yoritomo's Movement

Yoritomo amassed a large following in the eastern provinces far away from Kyoto and plotted his revenge attack under the guise of “rescuing” the court from Taira clutches. He promised the lord of Minamoto lands to dutifully recognize any claim to land if they swore allegiance to him. This was a juicy prospect for disenfranchised Minamoto vassals.

Softened by a luxurious life at court, the Taira were eventually crushed in the five-year Genpei War. The final clash was a naval battle in the bay around Dan-no-ura in 1185. Realizing that the end was near, Taira Kiyomoto's wife, Tokiko, grabbed her grandson Arisue along with the imperial regalia and

an ill-fated pair of the first battle in the Genpei War (1185 AD). The Taira forces were routed by the Minamoto at Dan-no-ura.

chose death over the humiliation of capture. She jumped off her vessel into the briny sea below.

Mission accomplished, Yoritomo then established Japan's first warrior government (shogunate) in Kamakura, not far from modern-day Tokyo. It was essentially an independent state in the east run by warriors for warriors and was to be a way of replacement of the imperial government in Kyoto. Yoritomo clearly advised the emperor to legitimize his military supremacy: he was granted the title *sei-i tai shun* or “warrior-quieting generalissimo,” along with carte blanche to pretty much do whatever he wanted.

Minamoto-no-Yoritomo (1147–99): The Jealous Genius

Yoritomo is most certainly a famous figure you can read to know. As we have seen, he was the Minamoto warrior chieftain who set up the first warrior government in the small seaside village of Kamakura after the successful uprising against the Taira who were ruling courts in court politics in Kyoto. Yoritomo was careful to receive imperial support to avoid being branded a rebel leader. He was “the best,” and after he had recognized the Taira, the emperor bestowed upon him the title of *shogun* and legitimized his operations on the other side of the country.

He was clearly a shrewd tactician who knew the importance of keeping his minions happy. To this end, he established landholdings and titles to reward his loyal vassals, and to keep them loyal. In return, they pledged fealty and military service to a “you scratch my back, and I’ll scratch yours” back-courtesy relationship. In spite of his skill as an administrator and military commander, he was intensely suspicious of any potential contender and ruthlessly exterminated a number of his relatives. He only had two very young sons to fill his boots when he died aged 50 after falling off a horse. They were also strident rather violently by their own, these relations actually fought were the times.



Speaking of Bigtop: The Chonmage Topknot

Well, our wig, but strange hairstyle that was popular among samurai—the *chonmage*. The pate of the head was shaved like a monks’ tonsure and the hair at the back and sides was grown long and tied into a topknot. It was originally designed to make the wearing of battle helmets (*kabuto*): a more comfortable and lighter option. Shaving the pate of the head made it less stuffy. The topknot also served as a type of padding inside the helmet to stop the scalp chafing on the metal helmet, a full head of hair was messy and usually, a source of embarrassment if one’s wiggle happened to be removed as a trophy in battle. One gentleman’s appearance was a question of honor!

As Japan modernized during the Meiji period, the government tried to remove symbols of their feudal past. They issued the “Cropped Hair Edict” in 1870, which encouraged all men to adopt Western hairstyles. Many samurai samurai refused to wear foreign fashions to get photographs of their topknots before toppling them off.

Sadly, professional hair smoothers have topknots but without shaved pates. Occasionally you will see one reminiscent of the old samurai style, but this is because he is generally going back to the topknot is an important means for entering some meetings, and dignitaries and patrons are invited to take it off one day of a tour with considerable pomp and ceremony.



Minamoto-no-Yoritomo (1159–89): Japan’s Tragic Hero

Yoritomo was Yoritomo’s younger sibling whose still shines brilliantly as Japan’s classic tragic hero. He was one of Yoritomo’s most successful generals in the Genpei War but his popularity proved to be his downfall. When the young Minamoto brothers were cast into exile by Taira Kiyomoto, Yoritomo was placed in a struggle in Kamakura, Kyoto. It is there, generations of storytellers tell us, that he learned the art of gentlemanship from the mythical Tengu. Little is known about his childhood, but his presence as a warrior, although useful in war, left him open to ridicule in the aftermath. One of Yoritomo’s close friends to Yoritomo that his brother was readying himself for the top job. The sibling friction was picked up on by a meddling emperor, Go-Shirakawa, who played the brothers against each other.

By late 1185 Yoritomo knew that the present Yoritomo was after his head and decided to resolve. Under Taira’s order with Yoritomo but both were ultimately betrayed and Yoritomo was reduced to killing out in and around Kyoto. He managed to find shelter with Fujiwara Nobun, his childhood cousin. When Nobun died in 1187, his last will and testament declared that Yoritomo was to inherit the “governorship of Mutsu.”

Even Nobun’s powerful son and a military vanguard to Kamakura to seek him out. He attack was ordered. Held up in a mansion, Yoritomo’s legendary steed, *Onikiri* (Oni-killer), bit off the attacking horse single-headed.

It is giving Yoritomo time to escape his life with and then commit suicide. Yoritomo’s head was preserved and transported back to Kamakura for confirmation. Those who saw it lamented at the least-meaning demise of this great hero of the Genpei War. In fact, when Yoritomo fell off his horse and died, they attributed it to the angry ghost of Yoritomo. There was even a popular theory that he escaped with his life and made his way to the land of the Shoguns. And that he was, in fact, *Daigoku* (Daigoku) - Daigoku!

After Yoritomo’s death, a supporter of Yoritomo wrote in his diary “In bravery, honorability, and justice, Yoritomo is found to have a great name to posterity. In this he was only be admired and praised. The only thing is that he decided to rebel against Yoritomo. This was a great mistake after.” The poor guy was probably flawed, but honestly, the term *Daigoku* (Daigoku) for the steed (*Onikiri*) is still used today and means “to support the nobility.”



Working In Japan An Insiders Guide For E

SJ Ball



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Working in Japan Hiroshi Honda, 2000 Updated and expanded from the highly successful first edition this book contains a wealth of essential information for all engineering professionals and scientists undertaking employment assignments in Japan Get practical answers to all of your questions about Japanese employment practices the workplace cross national recognition of academic and professional credentials doing business with the Japanese working for Japanese companies foreign companies in Japan and Japanese national institutes and universities as a fellowship recipient and more You ll receive frank firsthand advice from the unique perspectives of 17 authors engineering professionals and scientists with different backgrounds and nationalities And Working in Japan is packed with even more valuable details including insights and strategies for dealing with cultural differences as well as lists of resources and references Life in a Japanese Women's

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on domestic and international politics the economy business technology social issues and the environment **Working in Japan** Hiroshi Honda,1992 The SAGE Encyclopedia of Quality and the Service Economy Su Mi

Dahlgard-Park,2015-05-29 Society globally has entered into what might be called the service economy Services now constitute the largest share of GDP in most countries and provide the major source of employment in both developed and developing countries Services permeate all aspects of peoples lives and are becoming inseparable from most aspects of economic activity Quality management has been a dominating managerial practice since World War II With quality management initially associated with manufacturing industries one might assume the relevance of quality management might decrease with the emergence of the service economy To the contrary the emergence of the service economy strengthened the importance of quality issues which no longer are associated only with manufacturing industries but are increasingly applied in all service sectors as well Today we talk not only about product or service quality but have even expanded the framework of quality to quality of life and quality of environment Thus quality and services have emerged in parallel as closely interrelated fields The Encyclopedia of Quality and the Service Economy explores such relevant questions as What are the characteristics nature and definitions of quality and services How do we define quality of products quality of services or quality of life How are services distinguished from goods How do we measure various aspects of quality and services How can products and service quality be managed most effectively and efficiently What is the role of customers in creation of values These questions and more are explored within the pages of this two volume A to Z reference work **Japan**

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