

# *The Contemporary Presidency*

## Organizing the Trump Presidency

JAMES P. PFIFFNER

*President Trump differed significantly from other recent presidents in his management of the White House staff, domestic cabinet appointments, and relations with his national security team. This article traces the roots of White House dysfunction, particularly the lack of a strong chief of staff, the absence of a regular policy process, and the factions that fought for control of policy. It then examines President Trump's unusual approach of appointing domestic cabinet secretaries hostile to the traditional missions of their departments. Finally, it analyzes the fractious relations between President Trump and his national security cabinet secretaries.*

Keywords: presidency, Trump, White House staff, cabinet, political appointees

### Trump's White House

After he was elected, Donald Trump's instinct was to continue the approach to management that had been so successful in his real estate empire. Trump had never had to deal with a boss (other than his father) and had not managed a large bureaucracy. Thus his professional experience did not prepare him well for being president, which entails managing a vast number of organizations, delegating authority to subordinates, and coping with a fractured Congress and an often hostile press. Trump's style of management during his career in real estate was personal and informal, he told tech company executives early in his transition, "You can call my people, call me—it makes no difference—we have no formal chain of command around here" (Balakrishnan 2016). He put a high premium on personal loyalty.

His disinclination toward formal organization was reflected in his early White House, in which up to 10 staffers had walk-in privileges to the Oval Office. Experience over the past half century, however, has shown that, although several close advisors must have regular access to the president, someone short of the president must make the trains run on time, guard access to the president, and manage the policy process. That person is the chief of staff to the president (Pfiffner 1993; 2010; Walcott and Hult 2005). Trump wrote in *The Art of the Deal*, "I leave my door open. You can't be imaginative or entrepreneurial if you've got too much structure. I prefer to work each day and just see what

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# The Contemporary Presidency

**Joel D. Aberbach**



## **The Contemporary Presidency:**

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The Modern American Presidency Lewis L. Gould, 2009 The Modern American Presidency is a lively interpretive synthesis of 20th century leaders filled with intriguing insights into how the presidency has evolved as America rose to prominence on the world stage Gould traces the decline of the party system and the increasing importance of the media resulting in the rise of the president as celebrity 36 photos      Partisanship and Party Leadership in the Contemporary Presidency Roger Glenn Brown, 1983      *The Post-modern Presidency* Ryan J. Barilleaux, 1988      **The Modern Presidency** Grant McConnell, 1967  
New Directions in the American Presidency Lori Cox Han, 2017-10-06 Especially coming out of the landmark presidential elections of 2008 and 2016 the study of the American presidency both as a political institution and of those who have held the office is one of the most fascinating and dynamic fields of study within American government New Directions in the American Presidency takes a current look at the various issues facing the contemporary presidency and provides a state of the art overview of current trends in the field of presidency research This volume of original chapters by leading presidential scholars is designed to include all the essential topics covered in an undergraduate level presidency course or a graduate level seminar while also bringing together key disciplinary debates and treatment of important current real world developments Each chapter is written with students in mind so that it remains accessible interesting and engaging New to the Second Edition New key chapters on presidents and political parties and presidential leadership essential following the 2016 presidential election A fresh approach to the President and the Constitution and the President and domestic policymaking are provided by new authors for these foundational chapters All chapters have been revised with updates coming out the 2016 election especially in relation to presidential campaign politics media and the Supreme Court  
Understanding the Presidency James P. Pfiffner, Roger H. Davidson, 2009 The selections in this book provide a historical perspective that explain how the events of the past two centuries led us to where we are today They also present the most important current issues that are shaping the Bush administration and the presidency      *The Strategic Presidency* James P. Pfiffner, 1996 The best book on the importance of presidential transitions to the long term successes of administrations Contemporary scholars and practitioners will be especially interested in Pfiffner s treatment of the problems that surrounded the Clinton administration s troubled start Mark J Rozell author of Executive Privilege      Presidential Greatness Marc Karnis Landy, Sidney M. Milkis, 2000 Searching for common threads in these five presidencies Landy and Milkis enable us to better understand both the possibilities and the limitations of the office BOOK JACKET      **The President on Capitol Hill** Jeffrey E. Cohen, 2019-06-11 Can presidents influence whether Congress enacts their agenda Most research on presidential congressional relations suggests that presidents have little if any influence on Congress Instead structural factors like party

control largely determine the fate of the president's legislative agenda. In *The President on Capitol Hill*, Jeffrey E. Cohen challenges this conventional view, arguing that existing research has underestimated the president's power to sway Congress and developing a new theory of presidential influence. Cohen demonstrates that by taking a position, the president converts an issue from a nonpresidential into a presidential one, which leads members of Congress to consider the president's views when deciding how to vote. Presidential position taking also converts the factors that normally affect roll call voting, such as party, public opinion, and policy type, into resources that presidents can leverage to influence the vote. By testing all House roll calls from 1877 to 2012, Cohen finds that not only do presidents have more influence than previously thought, but through their influence they can affect the substance of public policy. *The President on Capitol Hill* offers a new perspective on presidential-congressional relations, showing that presidents are not simply captives of larger political forces but rather major players in the legislative process.

**Woodrow Wilson and the Roots of Modern Liberalism** Ronald J. Pestritto, 2005-01-20  
Woodrow Wilson is best known for his service as the twenty-eighth president of the United States and his influence on American foreign policy in the twentieth century and beyond. Yet Wilson is equally important for his influence on how Americans think about their Constitution and principles of government. *Woodrow Wilson and the Roots of Modern Liberalism* highlights Wilson's sharp departure from the traditional principles of American government, most notably the Constitution. Ronald J. Pestritto persuasively argues that Wilson's unflinching criticism places him clearly in line with the Progressives' assault on the original principles of American constitutionalism. Drawing primarily from early writings and speeches that Wilson made during his years as a scholar, Pestritto examines the future president's clear and consistent ideologies that laid the foundation for later actions taken as a public leader. Engaging and thought-provoking, *Woodrow Wilson and the Roots of Modern Liberalism* gets to the heart of Wilson's political ideologies and brings a fresh perspective to the study of American political development.

**The Contemporary Review**, 1926 *The Transfer of Power Between Presidential Administrations* Nicole L. Anslover, 2022-12-29  
*The Transfer of Power Between Presidential Administrations* examines the problems that can occur when a new president enters office, with a focus on historical case studies. The transition between presidents, especially when changing parties, is a wildcard in U.S. foreign policy that often confuses or concerns nations engaged with the United States. Though there are systems in place to ensure information gets passed from one administration to another, ideas and their execution can change dramatically when a new president takes office. Using case studies of six different incoming administrations during the Cold War and 21st century, this book will explore how the successes and failures in presidential transitions have had long-term effects on U.S. foreign policy, grand strategy, and international position. Looking at transitions involving multiple presidents, this book offers a fresh perspective on how foreign policy is formulated and carried out. The book ends with an analysis of 21st-century transitions, making this work timely and important. This book will be of interest to students of modern American history, American politics, and the modern presidency.

and international relations      *The Presidency and the Law* David Gray Adler, Michael A. Genovese, 2002 Political scandals have always demonstrated the capacity of our executive officials for self-inflicted injuries and the Clinton administration was no exception. Unilateral warmaking claims of executive privilege and immunity and last-minute pardons all tested the limits of presidential power while the excesses of the Special Prosecutor cast doubts on available remedies. For eight years Republicans and Democrats engaged in guerrilla warfare aimed at destroying the careers and lives of their adversaries while tests of presidential power were resolved by the courts resulting in a reshaping of the scope and power of the presidency itself. This book examines the many controversial and important battles that led to the shrinking of the presidency under the law during the Clinton administration. Located at the intersection of law and politics it helps readers understand the dramatic changes that took place in the relationship of presidential power to the law during the Clinton years and shows how one president's actions and congressional and legal reactions to them have altered presidential prerogatives in ways that his successors cannot ignore. *The Presidency and the Law* offers an assessment of changes in constitutional and legal understanding of the American presidency exploring such topics as war power, executive privilege, pardon power, impeachment, executive immunity, independent counsel, and campaign finance. In examining these collisions between president and the law its distinguished contributors bring the lessons of Watergate and Iran Contra into the Clinton era and contribute to a Madisonian view that presidents should not operate outside statutory and constitutional constraints. While the essays offer several criticisms of that administration's exercise of power and its interpretation of constitutional provisions and law many of the authors have been supportive of Clinton and his policy pursuits and all seek to examine the potential impact of the Clinton administration without being predictive or legalistic. They offer instead commentary, analysis, and criticism that examine the legality and constitutionality of President Clinton's actions within a broader political and historical context. The presidency is constitutionally weaker and politically more vulnerable than the office Bill Clinton assumed in 1993 and it remains to be seen what impact these changes will have on the presidency in the 21st century. This book points the way to assessing that impact and is essential reading for anyone concerned with the future of our democracy.

*The Contemporary American President* Robert E. DiClerico, 2016-12-05 Debuting in its first edition *The Contemporary American President* explores the potential and limitations of presidential influence in times of rising public expectation for the office and the declining ability of presidents to meet it. It focuses on six major areas concerning the presidency: selection, power, accountability, decision-making, personality, and leadership and offers an appreciation of the challenges of the office as the institution attempts to function in an increasingly controversial political environment.

*The Executive Branch* Joel D. Aberbach, 2005 Presents a collection of essays that provide an examination of the Executive branch in American government explaining how the Constitution created the executive branch and discusses how the executive interacts with the other two branches of government at the federal and state level.

*The Power of the Modern Presidency* Erwin C. Hargrove, 1974

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