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already become customer demands Under constrain to satisfy these demands generate new service revenues and retain higher percentages of existing customers worldwide operating telecommunication companies have to break new ground Personalization is considered a key differentiator in the increasingly competitive landscape With the increasing proliferation of service types and features a personal intelligent user interface will enable higher customer utility and also make new service scenarios possible The main problem areas discussed in this thesis are technology forecast and usability evaluation of a new technology Two well known quotations as follows will introduce the problem of technology forecasting This telephone has too many shortcomings to be seriously considered as a means of communication The device is inherently of no value to us A more contemporary the following statement by William Gates III from 1981 640Kbyte ought to be enough for anybody These statements might cause amazement especially considering the fact that both companies are still in business Admittedly as the telephone replaced the telegraph money transfer became the Western Union Telegraph Company s primary line of business However this begs the question how such companies were even capable of surviving such major misjudgements regarding their strategic technology alignment Generally speaking the only possible strategies were changing the focus of their business as was the case with Western Union simply getting lucky or alternatively having enough money to assimilate the missing technology through purchases But it can t be the goal of a global player to miss or loose millions and in the case of a small firm to go out of business simply because the chief executive or the person in charge misdiagnosed strategic technology

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