

TQM Principles

1. 100% Commitment
All management must be 100% committed to the TQM methodology

2. Customer Driven
Not only do you satisfy external customer needs, but you satisfy internal customer needs too

3. Detailed Process
Document the process details. You eliminate the waste or nonvalue added steps.

4. Improvement Teams
Improvement doesn't happen by itself or from one person ideas

5. Long Term Thinking
A company needs to have a 5-year vision to implement TQM.

6. Management and Monitoring
Management monitors the improvement activities, the status of TQM and the processes.

7. Continual Improvement
Constantly finds problems and implements change that eliminates those problems.

8. Frequent Auditing
Auditing ensures that all employees are following documented processes

9. Employee Empowerment
Empowered employee realizes their contributions affects customer satisfaction.

10. Measuring and Controlling
Controlled processes assures your customers receive the same outstanding product every time

Total Management Thinking

Allan M. Hoffman, Daniel J. Julius



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